2016 IMPACT REPORT

NORTHERNRIVERS

PARSONS CHILD & FAMILY CENTER Life changing cura



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Dear Donors, Friends and Stakeholders: IMPACT.

It's a powerful word that illustrates the force an object has upon someone or something. And a word that you will see again and again on the pages that follow. The **impact** that we have as a human services organization is a direct result of tremendous community support - and we want to show our appreciation.

You are receiving this report because you have made an **impact** on our children and families. On the following pages, you will see, feel and experience this **impact** and the difference it makes in the lives in those we serve - due in part to your support. You will read some heartwarming stories from some children and families who have utilized our services. Although you may have never met them, you have made a difference in their lives. Your support empowers our talented workforce to provide this Life **changing care**. It helps keep our children safe, ensures our students are prepared for the future, supports adults, families, and children in moments of stress and crisis, and assists and guides families in their goals.

As you look through this year's report, you will see that we are truly a unique organization, with a tremendous impact upon the communities we serve. We recognize our responsibility in developing and implementing best

practices in human services with great pride. While we have more than 300 combined years serving children, adults and families, we are not bound by tradition. We value and promote innovation and focus on outcomes. This unending drive enables us to rethink philosophy, methodology and structure in order to exceed the needs and expectations of our communities.

So, please stay connected with us as we continue our transformation in continuing to meet the unique needs of those we serve. Visit the Northern Rivers Facebook page (if you haven't already) and like us. Join our e-mail list by visiting our webpage and click the "Join our Mailing list" button at the bottom of the home page. Each month, we send stories and photos of the great work we are doing each and every day. We want to share our journey with you.

And, thank you for helping those we serve discover opportunities for success and a better future. We look forward to sharing more outcomes, stories and numbers with you as our transformation continues. Your commitment truly has a profound **impact** on our communities, our workforce, and those we serve - today, tomorrow and in the future. We are so appreciative of your continued support.



William T. Gettman. Jr. Chief Executive Officer



Kimberleigh A. Phelan Chair. Board of Directors

AT A GLANCE.

Northern Rivers Family of Services is the parent organization to Northeast Parent & Child Society and Parsons Child & Family Center. Together, we are a family of human service agencies who work together to provide Life changing care to those we serve. Our quality of care, depth of programs, combined size and passion for the mission give us the strength to make positive change in our communities.

Coordinated Care and Community Solutions 5,460 served



served

Our Family Tree

Behavioral Health 4,490 served

Education 1,805 served

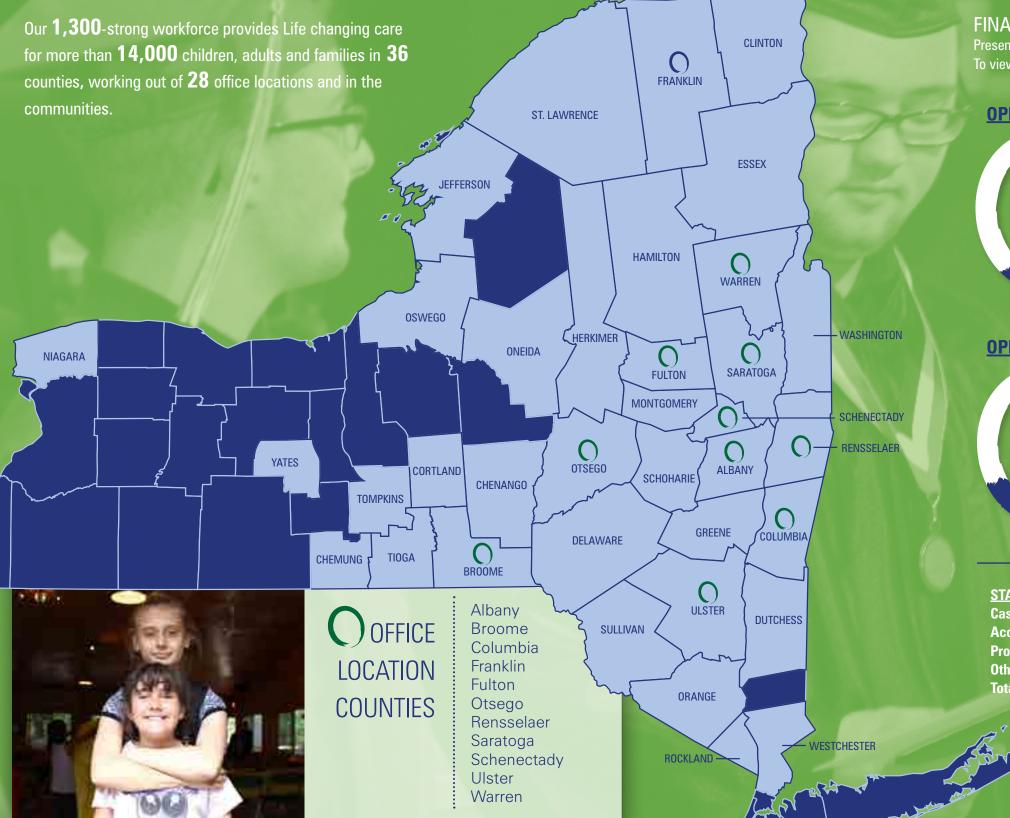
Management & Administration 1,300 served

+ More than 14,000 children, adults & families served

+ More than **70** programs, services & departments

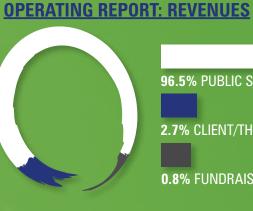
+1,300-strong workforce

GEOGRAPHIC IMPACT.



FINANCIAL IMPACT.

FINANCIAL REPORT: July 1, 2015 - June 30, 2016 Presented below is a summary of our organization's financial results subject to final audit. To view the complete audited financial report, visit northernrivers.org/financialimpact.



OPERATING REPORT: EXPENSES

89.6% SERVICES 9.9% MANAGEMENT & GENERAL 0.5% FUNDRAISING

STATEMENT OF FINANCIAL POSITION

Cash and Investments...... \$14,594,050 Accounts Receivable ... Property Other Total Assets

96.5% PUBLIC SOURCES

2.7% CLIENT/THIRD PARTY FEES

0.8% FUNDRAISING

.. \$13,916,029 . \$22,406,485 ... \$403.393 ..\$51,319,957

PUBLIC SOURCES \$78.811.162 **CLIENT/THIRD PARTY FEES** \$2,161,505 FUNDRAISING \$660,881

TOTAL OPERATING REVENUES \$81.633.548

SERVICES \$72,983,100

MANAGEMENT & GENERAL \$8.053.211

FUNDRAISING \$380,793

TOTAL OPERATING EXPENSES \$81,417,104

Liahilities ... \$39,419,617 .. \$11.900.340 Net Assets Total Liabilities and Net Assets..... ...\$51,319,957



BUILDING HIS LIFE: Tvler

"It's kids like Tyler that make me want to come to work every day," said **Kim** Klingbeil, Coordinator of Transition Services at the School @ Northeast. When Tyler stood at the podium at commencement, he made Kim and his whole team proud. "Look around vou." he urged his fellow classmates. "There are people here who love you, and with their help, you can make it."

From his first days in an intense, clinical residential program at Northeast, Tyler worked his way up through several less restrictive levels of care to his own apartment while attending the School @ Northeast. He progressed from a school employment program to a job of his own, working 30 hours a week while making honor roll. And he gave back to his community, volunteering at the Regional Food Bank, the American Cancer Society and an assisted living facility. "He is one of the most remarkable young men I have ever met here," Klingbeil said.

When the ceremony ended, with diploma and scholarship awards in hand, Tyler reflected on his next step—studying construction at SUNY Delhi. "There was a point where I thought I wasn't going to make it," he said. "But I'm here. I'm proving it can happen. I want to tell everyone to believe in themselves, and it can happen. It feels amazing."

THANK YOU.

To the MORE THAN 170 community organizations who supported the LIFE CHANGING CARE we provided over the past year. 1,000 corporate, community and in-kind donors made a difference to the lives of the children, adults and families we serve. View the full list at NORTHERNRIVERS.ORG/DONORS.

There are many ways you can continue your support. VISIT NORTHERNRIVERS.ORG/GIVING for more information.



















COMMUNITY PARTNERS

\$25,000+

American Clothing CDPHP GE Family United Way of the Greater Capital Region

\$10,000+

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\$5,000+

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\$2,000+

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\$1,000+

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O'Connell and Aronowitz, P.C.

Renaissance Corporation of Albany Royal Care Pharmacy Services, an Omnicare Company School Systems Federal Credit Union SEFCU Siena College Tri City Rentals/ Massry Realty Partners Usherwood Office Technology

\$500+

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\$250+

3N Document Destruction, Inc. Albany City Rocks Albany Fire Extinguisher Sales & Service, Inc. Bechtel Plant Machinery, Inc. The Bonadio Group Bosman & Associates, PLLC BurgerFi Center for Disability Services, Inc. Cerone Development Co. Crisafulli Bros. Plumbing & Heating Contractors, Inc. CT Male Associates, PC The Desmond Hotel and Conference Center First United Methodist Church Golub Family Foundation, Inc. Ingalls & Associates, LLP Ivery Consulting, LLC Konica Minolta Business Solutions Loval Order of Moose #1185 MicroKnowledge Momentive Performance Materials, Inc. New York State Department of Transportation Repeat Business Systems Residence Inn - Saratoga Springs SAFE, Inc. of Schenectady Soroptimist International of Fulton County St. Peter's Health Partners The Swyer Companies Truist Verizon Foundation Wojeski & Co.

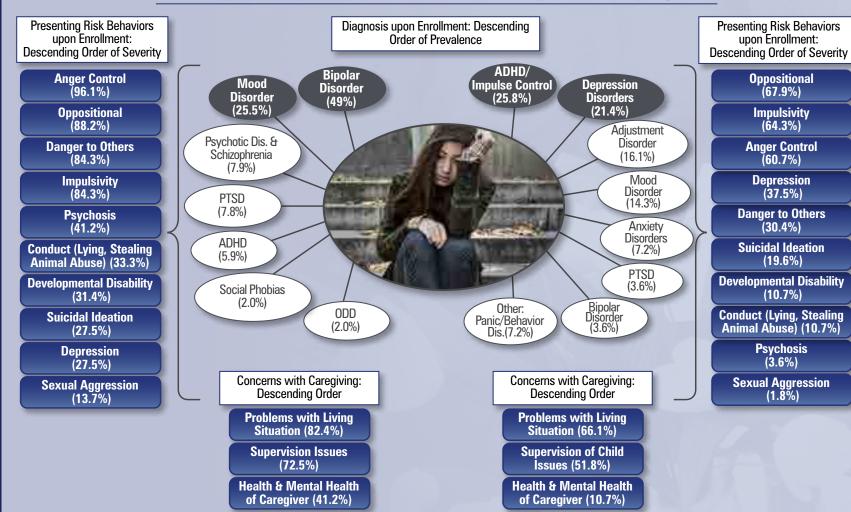


The best way to treat an issue is to provide the right service at the right time in the right dose. To accomplish this, we have to develop a complex understanding of the entire situation. That means collecting and understanding sophisticated data-an innovative technique in the field of human services. "With the help of national experts, we're creating the first real industry benchmark for children in the child welfare system receiving mental health services," said Eve Kintner, Director of Performance Management. "It's very exciting."

The Quality Management team is focused on developing groundbreaking metrics with qualitative and quantitative data

analysis. This information will enable us to understand the unique needs of those we serve, measure their progress, and tailor their care to meet those specific needs. This also includes training our workforce on baseline coding, standardizing assessments, auditing programs and placing an emphasis on real outcomes.

This work is transforming the way services are delivered for the children, adults and families we serve in the future, and will ultimately help them find opportunities for better futures. We look forward to sharing progress as we continue our journey.



An example of a needs assessment tool used by one of our programs.

IMPACT. by the Numbers

More than 14,000 children, adults and families served More than **70** programs, services and departments 1,300-strong workforce in 28 office locations serving 36 NYS counties Fiscally strong with more than \$80 million in resources and assets More than 2,090 children, adults and families received therapy and counseling in more than 23,000 sessions Responded to more than 990 emergency intervention calls for children and adults in crisis 3,640 children safely maintained in their homes and communities

More than 300 students in grades K through 12 from 61 school districts enrolled in two schools

Strong 88% graduation rate from two senior classes

150 students participated in vocational programs and earned valuable workplace experience

and young adults to rebuild their lives

community and education professionals

76 Government and education funding sources

- More than 280 children engaged in learning at the Early Learning Center and Early Head Start programs
- More than 250 foster families provided the opportunity for more than 530 children
- 37 of our foster children achieved permanency through adoption by their foster families
- More than 450 children and young adults living in a residential or group home setting
- More than 650 classroom and online trainings provided to more than 24,500 staff
- 600 community volunteers and interns dedicating more than 5,000 hours of service.

= The ability to positively **impact** the futures for those we serve



OVERCOME: Naomi

It's hard not to cry when Naomi tells you her story. With quiet grace, she'll tell you about being adopted from Liberia at age six, facing shocking abuse and neglect in a series of homes across the US and finally landing at the Parsons Residential Treatment Facility (RTF) in 2014. "I knew none of it was right, but I still trust people," she said.

"She doesn't blame anvone." said Brittany Beaudette, Naomi's clinician at the group home where she found her way. With the help of her group home team including Danielle Carev, Arriel Howard and Katie Broadwell, Beaudette, mentor Sarah DeLuca and her prospective foster parent, Melody Albert, Naomi became a leader. She made the honor roll as a freshman, volunteered in the community and helped her housemates with their struggles large and small. She has also a veteran of the Camp to Belong program, having enjoyed activities and making new friends for several years.

Naomi, who capped off the year by being honored at the Albany Rotary Club Youth Recognition Awards, credits her growth to her ability to accept help. "If I was angry, I'd be in places I didn't want to be," she said. "You can't be afraid to trust people who want to help. Counseling can change your life. I can talk to Brittany about anything."



MAKING A CHOICE: Kim

Kim was at the county office with her caseworker when she overheard Clinical Case Manager Wales Brown talking to someone about the parenting classes he led. "It sounded like something that could help me," she recalled. "So I asked my caseworker if I could join." The caseworker turned to Wales, who leads the Parent Education and Consultation (PECP) and Supervised Visitation (SVP) programs. Soon, Kim was enrolled in a 10-week class with other parents in similar situations.

After joining the PECP classes and getting to know Wales, Kim also enrolled in SVP to spend more time learning. "The classes helped me understand my son better." she said. "I learned what different kinds of crying meant, and I learned how to listen to him. I got to know other parents and understand what they were going through too. And Wales helped me through a lot. I trust him."

That trust paid off. Kim now spends more time with her son, is working to secure stable housing and hopes to continue making progress. The parenting book she got as part of the class is never far from her side, and her son is always on her mind, "I'm a better mother now, and I keep going back to what I learned," she said.

IMPACT. of our Community Partners



IMPACT. in Their Own Words

"The staff are all educated in their field, and genuinely care about the families they work with."

daughter and I have a much better relationship."

"The staff are actively involved with the kids." "I CAN TALK TO STAFF ABOUT ANY ISSUE I MAY HAVE." "Your program has literally saved my life."

"My Prevention worker helped me and my son communicate better. He isn't so angry anymore and we spend more time doing fun things together."

"Thank you for the support you gave me to bring my children home!"

"This is the first place where I ever felt like anyone really understood me."

"Thank you for loving me when no one else did." "EVERY DAY I LEARN A NEW LIFE LESSON FROM THE STAFF." "Your program has literally saved my life."

"I chose to suffer in pain. I gave up on myself. But people like you cared. I was afraid of my own failure, but now I have faith and determination.

"RESPITE GAVE ME A CHANCE TO REGROUP AS WELL AS GET A BREAK AND GAVE MY FAMILY IDEAS WITH HOW TO COPE WITH MY CHILD.'

"Our crisis counselor was the best. She made it fun while working on our challenges. My

"They helped me learn that I could still have a life even after what happened to me."

"The team gave me much more than I expected. they gave me hope and the knowledge that I am not alone.'

"The family advocate was comforting, as another mother who understood. We just clicked together."



STANDING TALL: Victor

Victor watched with joy as his son Shalun graduated from the Neil Hellman Preschool. Then he walked up to Chief of Educational Services Kris Youmans and waited for the shock of recognition to hit her. Eighteen years ago, Kris knew 11-year-old Victor as the shortest kid at the School @Northeast. Today as a single father raising a family, he's standing tall, and he gives the credit to the team who gave him hope.

"Linda Hayner was always straight with me. Tom Chimera wouldn't give up. Lynn LaBarge gave me tough love. Patrick Cummings was the paper, Cindy McDonald was the pencil and **Emily Clancy** was the glue, and they fixed this broken kid," he said. "I was illiterate when I got here, and this place full of teachers and people who care gave me the chance to succeed."

Seeing his son graduate that day brought Victor back to the place he calls home. "I know I'll burst into tears when I go visit," he said. "The school was where my life began. The lessons I learned make me a better father. Every day of my life, I want to be the person they told me I could be."



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